GOING THE DISTANCE

2017 ANNUAL REPORT
July 1, 2016 – June 30, 2017

IT’S WORTH IT.
A quarter of a century ago, Dave Thomas had a simple vision — to dramatically increase the adoptions of children from foster care. Today we are honored to share with you the grantmaking, awareness and signature program efforts that have matured from that initial vision into nationally recognized and results-driven successes.

This year, the Dave Thomas Foundation for Adoption entered into an unprecedented phase of growth supported by a robust business plan that will allow us to reach our goal of embedding and fully scaling Wendy’s Wonderful Kids in all 50 states and D.C. in the next 12 years. That means that every child in our target population of older youth, children in sibling groups, children with special needs and youth who have lingered in foster care the longest will have a specially-trained adoption recruiter using an evidence-based model working on their behalf to assure that they leave foster care with the permanent family they deserve.

We did not get to this stage of the Foundation’s journey alone. We have received the generous support of countless dedicated partners and donors, not the least of which is The Wendy’s Company, its franchisees, suppliers and customers. This amazing model of partnership between an internationally recognized and successful iconic brand and a nonprofit public charity is unique in its unconditionally shared commitment, and simply raises the bar for other cause relationships to make a difference for our most vulnerable citizens. It is with deep gratitude that we work alongside our Wendy’s family each and every day, and on behalf of children in foster care waiting for their family and a home.

But this cause cannot rest solely on the shoulders of one partner. We are so very grateful to the growing list of passionate individuals and groups who have also stepped up to help a child in need through their support of the Dave Thomas Foundation for Adoption. This year, the Foundation received a significant commitment to help take Wendy’s Wonderful Kids to scale, through an investment from the Blue Meridian Partners, a capital aggregation collaboration that is strategically investing $1 billion in proven nonprofits poised to make a national impact on economically disadvantaged children and youth.

Through our work, nearly 7,000 children who were most at risk of leaving foster care without a family now have one to call their own — but there are more than 110,000 children in the United States still waiting to be adopted.

In this 25th year of the Dave Thomas Foundation for Adoption, we remain indefatigably driven by Dave Thomas’ words that “these children are not someone else’s responsibility. They are our responsibility.” Thank you for being on this journey with us and for assuming the shared responsibility of achieving the vision of a permanent home and a loving family for every child waiting to be adopted.

With deep gratitude,
For 72 days, Wendy’s franchisee Ed Anderson did what few people could. He rode his bicycle from coast to coast and he did it for us. There are 110,000 children in the United States waiting to be adopted from foster care, and Ed hit the road in their honor with a goal of raising awareness and funds to help find them forever families.

Ed’s “Tour de Adoption,” as he coined it, was born from Dave Thomas’ value of giving back. Celebrating 36 years as a part of the Wendy’s family was a milestone Ed wanted to mark in a big way.

He started by reaching out to family, friends and the Wendy’s community, asking for pledges to meet his fundraising goal. On July 25, 2016, he kicked off his trip with his back tire dipped in the Atlantic Ocean in Virginia Beach. During the trip, his wife, Judy, followed behind him in their trailer with extra bicycles, supplies and gear (a SAG wagon, as it’s called). Others also stepped in for the SAG driver role: their youngest son, good friends and even other Wendy’s franchisees. In addition to the six-wheel assistance, Ed was joined by five bicyclists along the way who rode next to him, some for one day, others for up to two weeks, offering motivation and encouragement.

Over mountains, across rivers and through deserts, Ed biked, meeting strangers and sharing the core beliefs of the Foundation — that every child deserves a loving, permanent family and that every child is adoptable. In fact, Ed was inspired by the number of people who came out to support him because of their own connection to adoption. His favorite story from the road came from a 90-year-old man, who shared that he was adopted and that to this day, he is eternally grateful to his adoptive parents and the permanent, loving home they provided.

Ed noted, “It was amazing to hear from people who either adopted or were adopted themselves, and shared with me how thankful they were for their families.”

When possible, Ed stopped at Wendy’s restaurants along his route, meeting with fellow franchisees. These heartwarming stops reminded him that his Wendy’s family supports this cause all across the country. He walked onto the field at Nissan Stadium in Nashville to receive a donation, and threw out the first pitch for the River City Rascals in O’Fallon, Missouri.

“Judy was my cheerleader, always staying positive and keeping my spirits up. I could never have done this without her support.”

Though setbacks put him behind schedule, and at times he worried he wouldn’t be able to continue, Ed did what we ask of the children we serve — he didn’t give up. On October 4, 2016 with abundant relief and a bit of pride, Ed dipped his front tire into the Pacific Ocean, completing his ride. With that last pedal, he had traveled 3,816 miles and raised a remarkable $340,000 for the Dave Thomas Foundation for Adoption.

Reflecting on his journey, Ed shared, “These children in foster care are special and deserve to be loved. What better way to live your life than by helping them find their forever home.”
HOW WE MAKE IT HAPPEN

We owe so much to our supportive donors. You truly make forever families possible for children in foster care. Your support will continue to make a lasting impact as we work toward our goal: a forever family for every child.

THE DAVE THOMAS LIFETIME OF GIVING SOCIETY

The cumulative giving of the following individuals and organizations has reached or exceeded $1 million to the Dave Thomas Foundation for Adoption.

Aramark Uniform Services / Crest Uniform
Barco Uniforms, Inc.
Blue Meridian Partners
Bridgeman Foods, Inc.
Carolina Restaurant Group
Cedar Enterprises, Inc.
The Coca-Cola Company
DavCo Restaurants, Inc.
The Duke Endowment
First Sun Management Corporation
FourCrown, Inc.
Fox Group
Freddie Mac Foundation
Donna J. Gustafson Trust
James & Eileen Manning Charitable Trust
MUY! Hamburger Partners, LLC
NPC Quality Burgers, Inc.
Pennant Foods Corporation
Quality Supply Chain Co-Op, Inc.
Stanton & Associates, Inc.
SWBG Operations Group
Tar Heel Capital
The Dave / Wendy’s 3-Tour Challenge
I. Lorraine Thomas
Valenti Mid-Atlantic
Wendelta, Inc. / Carlisle Corporation
WendPartners
The Wendy’s Company
Wendy’s Advertising Fund, Inc. (NY DMA Co-Op)
Wendy’s of Montana, Inc. / Wendy’s of Montana Foundation
Wendy’s National Advertising Program, Inc.
Wendy’s of Bowling Green, Inc.
Wendy’s of Philadelphia ADI Co-Op

FOREVER HOME SOCIETY

The following individuals have made their intentions known to include the Dave Thomas Foundation for Adoption in their estate plans.

James Annenberg La Vea Charitable Foundation
Anonymous
Donna J. Gustafson Trust
Denny and Pam Lynch Family
James & Eileen Manning Charitable Trust
David R. Postowoj
Mr. and Mrs. Charles W. Rath
I. Lorraine Thomas
Constance Trapp MacCrate
Joseph J. and Cathy C. Turner

ENDOWMENT

The following individuals and organizations have made generous donations to the Dave Thomas Foundation for Adoption Endowment Fund. These gifts are helping to ensure the sustainability of our mission into the future and will be felt for generations.

Donna J. Gustafson Trust
Denny and Pam Lynch Family Fund
James & Eileen Manning Charitable Trust
The Russell Fund for Adoption
Shore Morgan Young Wealth Strategies Fund
I. Lorraine Thomas Fund

DONORS

The Dave Thomas Foundation for Adoption recognizes and celebrates individuals and organizations who so generously supported our vision between July 1, 2016 – June 30, 2017.

Founders ($10M and above)
Blue Meridian Partners

Visionaries ($1M to $5M)
Bridgeman Foods, Inc.
Ohio Department of Job and Family Services
The Wendy’s Company

Champions ($500,000 and above)
Briad Wenco, LLC
MUY! Hamburger Partners, LLC
NPC Quality Burgers, Inc.
Wendy’s National Advertising Program, Inc.

Benefactors ($250,000 and above)
Richard and Jordie Fox
Haza Foods, LLC
J.A. International
JAE Restaurant Holdings, LLC

Endowed Chairs

Kentucky Department of Community Based Services
Starboard Group
Tar Heel Capital / FFC Limited Partnership
Tournaments for Charity
Wenko Franchise
WendPartners
Wendy’s Advertising Fund, Inc. (NY DMA Co-Op)
Wen South, LLC / Meritage Hospitality Group

Role Models ($100,000 and above)
All-Star Management, Inc.
Barco Uniforms, Inc.
Calhoun Management Corporation
Carolina Restaurant Group
Colorado Department of Human Services
DavCo Restaurants, Inc.
Donna J. Gustafson Trust
FourCrown, Inc.

NEVER GIVING UP

After nine years in foster care, Cody is finally with his forever family. It would have been easy for him to give up hope, but thanks to his Wendy’s Wonderful Kids recruiter Rachel, he has the family he deserves. Our Wendy’s Wonderful Kids recruiters work every day to make the dream of a family come true for children. They always go the extra mile. They are able to do this critical work because our donors never give up either.
DONORS

Collaborators ($50,000 and above)

- Arizona Restaurant Company, LLC
- Cargill
- Caesa Food Systems, Inc.
- Cedar Enterprises, Inc.
- Coastline Food Services Company, LLC
- Ali Diwanani
- Kenny and Rhonda Drake
- First Sun Management Corporation
- Fourjay, LLC
- Group W Partners, LLC
- Hoover Foods, Inc.
- J&AEB Restaurant Holdings, LLC
- JMS. Inc. / Wenischmidt, LLC
- JAM Restaurants, LLC
- McKinney Family Charitable Fund
- Primary Aim, LLC / Wendy’s Management Group, Inc.
- R & L Foods, LLC / G.K. Foods, Inc.
- Servust
- Southeast Food Services Company, LLC
- Southern California Food Services Corporation
- Stampede Management, Inc.
- T. Marrett Company
- The Community Foundation for The National Capital Region
- The Sam & Judy McDonald Foundation
- Thomas 7 Limited

Advocates ($25,000 and above)

- Bryant Restaurants, Inc.
- Cedar of New England, Ltd.
- Boman, Inc.
- Boukai Family Foundation
- Brian H. Kelemen & Associates, Inc.
- Bryant Restaurants, Inc.
- Better Food Systems, Inc.
- Bodin, Inc.
- Barden Family Foundation
- Barco’s Nightingales Foundation
- Basec Management, Inc.
- Citizens Charitable Foundation
- Jeff and Sandi Coghlan
- Cotti Foods
- Douglas Corporation of Michigan
- Eastbay Equities, Inc.
- eLanes New Hampshire Holdings
- Finley & Company / Lakeshire Foods / M & R Finley, Inc.
- Robert S. Harline
- Holland Board Enterprises, Inc.
- Indiana Department of Child Services
- J.M. J. LLC
- JEM Management Corporation
- Leekas Quality Foods, Inc. / Leekas and Evangelos Ventures
- Legacy Restaurant Group, LLC
- Lentin Management Company
- LPS Enterprises of New York, Ltd.
- North Wend Foods, Inc. / Wendy’s Alaska
- Omaga Foods, Inc.
- Patton Places, Inc. / Wen Choo Choo, Inc.
- Race Coast Foods, LLC
- S & P Associates, LLC / JRC Wen
- SeaWind
- Sprint Nestle
- John and Becki Stock
- T & C Foods, Inc.
- Thomas 7 Limited
- TrivWest Restaurants
- Wendbeck Corporation
- Wendcharles, LLC
- Wendbeck Corporation
- Wendeking / Wenzona / Wenutah
- Wendy’s of Rochester, Inc.
- Wen-GAP, LLC
- Mike ZaiK

DONORS, continued

Mentors ($10,000 and above)

- Allen Properties
- Bob and Judy Anderson
- Andrew Wilkenson Dornell & Roger Dornell Foundation
- Craig Bahner
- Barney Enterprises
- BRK of Alabama, LLC
- Branco Fishers
- Laura Rutrico
- C & R Design and Equipment Co., Inc.
- Capital One Services
- Cedar Enterprises, Inc.
- Cherry Creek KIL, Inc.
- Classic Foods, Inc.
- Brad and Vicki Conner
- Continental Food Management / Wen Food Management, Inc.
- CS Restaurants
- Dixon Management, Inc.
- Donaldson Enterprises / Wendy’s of Waycross / FLD Enterprises
- Dr Pepper / Seven Up, Inc.
- Eastern Indiana Management Co., Inc.
- ELP Restaurant Holdings
- Emeril Food, Inc.
- Empira, Inc.
- ESPN, Inc.
- Evans Automotive Repair, Inc.
- Facebook, Inc.
- Family Restaurants, Inc.
- Fashion Food Corporation
- Fresh Mark, Inc. / Sugardale Foods
- Giordano Brick Management / GC Wen Management
- Gaspic and Christina Giordano
- Quint Graham
- Great Lakes Restaurant Management
- H & D Distributors, Inc.
- Haldiburn International Foods
- Henry Pory
- Hovven, Inc.
- John Hughes
- Integrity Food Group, LLC
- Intel Corporation
- JACS, Inc.
- JorCody Restaurants, Inc.
- Jornalistic, Inc.
- K & K Foods, Inc.
- Kim Foods, Inc.
- Dana and Joanne Kline
- Latrelle’s Express, Inc. / Mall Burgers / Wendy’s Loaffalo
- Legal & California
- Danny and Pam Lynch
- Phil Maritz
- Max E Enterprises, Inc.
- Miami Management, Inc.
- Mid-OH Restaurant Management
- Nan Ho Development, LLC
- Nestle USA
- North Florida Management, Ltd.
- Mike and Jane O’Malley
- Paradigm Group, LLC
- Todd and Jill Persinger
- Phoenix Partners
- Princeton Food Services
- QSC Restaurants
- Quality Served Fast, Inc.
- RacoPenguin, LLC
- Rawson Food Services
- RBB Foods, Inc.
- Restwend, LLC
- Rick Reynolds
- S & D Coffee, Inc.
- Siron Restaurants, Inc.
- Corey Saar
- Saff’s, Inc.
- Mary Schell
- SGR Restaurants, LLC
- S Group Companies
- Sinkula Investments, Ltd.
- South Wen, Inc.
- Stafford Foods
- Streitman International, Inc.
- Sunset Equities
- SWBG Operations Group
- The Coca Cola Company
- The Greenburg May Foundation, Inc.
- The Southard Foundation
- Theobald Management, Inc.
- Paul and Sue Thompson
- Turcor VII
- Total Quality, Inc.
- Trident Foods, Ltd.
- Trummi Corporation
- TSC Food Service
- Vanguard Charitable
- VML Foundation
- Walker Holdings Group

CONSISTENTLY COMMITTED

The Wendy’s Company, its franchisees, suppliers, customers and corporate employees unwaveringly support the Foundation through in-store campaigns and events like National Adoption Night, Halloween Coupon Books, Frosty Key Tag sales and canisters, which this year raised more than $15 million. The Foundation is thankful to Wendy’s for their commitment to our daily work. At every event they help educate their customers and crews on our critical mission to engage them in supporting our work to find forever families for waiting children.

DEDICATED FOR DECADES

Mike O’Malley, a dedicated member of the Foundation’s Board of Trustees and a Wendy’s franchisee, has supported the Foundation every year since its founding in 1992. Relationships like this are the heartbeat of the Foundation. Donors like Mike make it possible for the Foundation to raise awareness, support families and find children homes. Thank you, Mike, for 25 years of dedication to the mission!
Every Step of the Way

Wendy’s Wonderful Kids adoption recruiters go the distance for the children they serve. In fact, Marcie Baker Hinds, a WWK recruiter in Rhode Island, found a home in the nick of time for Dave’s Way Restaurant Management, Inc.

At every court hearing she advocated for this match, she supported Kenny, his adoption was finalized every ending like Kenny’s. Dave Thomas frequently reminded us that “these children are our responsibility.” For 25 years, we have worked to live up to Dave Thomas’ commitment to find a forever home for every waiting child. Wendy’s Wonderful Kids recruiters, like Marcie, have taken Dave’s words and our mission to heart and found families for nearly 7,000 children!
TO THE CAUSE

As workers in the social services field — Joy as a nurse and Jeremy as a mental health counselor — they have seen the life-changing impact that successful adoptive placements make. When asked why they give, they replied, “We have been abundantly blessed and cannot think of a better way to share this abundance than to invest it in an organization that is creating a better future for all of us by finding children the forever families they deserve.”

Joy and Jeremy Jenkins of Tulsa, Oklahoma are passionate about their monthly gift to the Dave Thomas Foundation for Adoption.
### 2017 Program Services is broken down among the following programs:

- Wendy’s Wonderful Kids: $19,991,971
- Program Grants and Awareness Programs: $9,220,534
- Child-Focused Recruitment Model Training: $218,549
- Post-Adoption: $1,871,971
- Adoption-Friendly Workplace: $70,415
- A Home for the Holidays: $63,763
- National Adoption Day/National Adoption Month: $30,929

FISCAL YEAR 2017

### Statement of Activities and Changes in Net Assets for 12 Months Ended:

<table>
<thead>
<tr>
<th>Revenue, Support, and Other Income</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
</tr>
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<tbody>
<tr>
<td>Contributions</td>
<td>$29,208,489</td>
<td>$186,518</td>
<td>$29,395,007</td>
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<tr>
<td>Donated PSA broadcasting</td>
<td>7,629,547</td>
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<td>7,629,547</td>
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<tr>
<td>Government contracts</td>
<td>4,048,037</td>
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<td>4,048,037</td>
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<tr>
<td>Investment income (loss), net</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>In-kind contributions</td>
<td>1,141,032</td>
<td>-</td>
<td>1,141,032</td>
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<tr>
<td>Interest income</td>
<td>36,331</td>
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<td>36,331</td>
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<tr>
<td>Net assets released from restrictions</td>
<td>262,131</td>
<td>(262,131)</td>
<td>-</td>
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#### Total Revenues, Support and Other Income

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<tbody>
<tr>
<td></td>
<td>$42,347,470</td>
<td>(75,613)</td>
<td>$42,271,857</td>
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#### Expenses

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<tr>
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<th>Unrestricted</th>
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<tbody>
<tr>
<td>Grants and allocations</td>
<td>$18,973,221</td>
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<td>$18,973,221</td>
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<tr>
<td>Donated PSA broadcasting</td>
<td>7,629,547</td>
<td>-</td>
<td>7,629,547</td>
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<tr>
<td>Other program expenses</td>
<td>3,112,802</td>
<td>-</td>
<td>3,112,802</td>
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<tr>
<td>Total program expenses</td>
<td>29,715,570</td>
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<td>29,715,570</td>
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<tr>
<td>Fundraising</td>
<td>1,242,708</td>
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<td>1,242,708</td>
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<tr>
<td>General and administrative</td>
<td>896,865</td>
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<td>896,865</td>
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#### Total Expenses

<table>
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<tbody>
<tr>
<td></td>
<td>$31,854,963</td>
<td>-</td>
<td>$31,854,963</td>
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#### Change in Net Assets

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<tr>
<td></td>
<td>10,492,507</td>
<td>(2,272,806)</td>
<td>8,219,701</td>
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#### Net Assets

<table>
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<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
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<tr>
<td>30 June, 2017</td>
<td>$16,806,768</td>
<td>$287,665</td>
<td>$17,094,433</td>
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<tr>
<td>30 June, 2016</td>
<td>$22,299,275</td>
<td>$92,052</td>
<td>$22,391,327</td>
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#### Statement of Financial Position

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<th>Temporarily Restricted</th>
<th>Total</th>
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<tbody>
<tr>
<td>Assets</td>
<td>Cash and cash equivalents</td>
<td>-</td>
<td>$23,218,492</td>
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<tr>
<td></td>
<td>Receivables</td>
<td>-</td>
<td>548,245</td>
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<tr>
<td></td>
<td>Contributions, net</td>
<td>-</td>
<td>361,978</td>
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<tr>
<td></td>
<td>Grants</td>
<td>-</td>
<td>191,322</td>
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<td></td>
<td>Government contracts</td>
<td>-</td>
<td>145,509</td>
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<td></td>
<td>Prepaids and other assets</td>
<td>-</td>
<td>69,794</td>
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<tr>
<td></td>
<td>Total program expenses</td>
<td>-</td>
<td>7,629,347</td>
</tr>
<tr>
<td></td>
<td>Net assets released from restrictions</td>
<td>-</td>
<td>7,629,347</td>
</tr>
<tr>
<td></td>
<td>Unrestricted</td>
<td>-</td>
<td>281,744</td>
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<tr>
<td></td>
<td>Restricted</td>
<td>-</td>
<td>203,833</td>
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<tr>
<td></td>
<td>Total expenses</td>
<td>-</td>
<td>3,112,802</td>
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<tr>
<td></td>
<td>Unrestricted</td>
<td>-</td>
<td>194,059</td>
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<tr>
<td></td>
<td>Restricted</td>
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<td>252,573</td>
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<td></td>
<td>Total liabilities</td>
<td>-</td>
<td>10,644,098</td>
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<tr>
<td></td>
<td>Unrestricted</td>
<td>-</td>
<td>310,437</td>
</tr>
<tr>
<td></td>
<td>Restricted</td>
<td>-</td>
<td>-</td>
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<tr>
<td></td>
<td>Total assets</td>
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<td>$39,098,762</td>
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#### Liabilities

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<td></td>
<td>Accounts payable</td>
<td>-</td>
<td>$21,843</td>
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<tr>
<td></td>
<td>Grants payable</td>
<td>-</td>
<td>70,415</td>
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<tr>
<td></td>
<td>Accrued liabilities</td>
<td>-</td>
<td>180,825</td>
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<tr>
<td></td>
<td>Total liabilities</td>
<td>-</td>
<td>$116,073,435</td>
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#### Net Assets

<table>
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<tbody>
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<td></td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>$27,405,327</td>
<td>-</td>
<td>$27,405,327</td>
</tr>
</tbody>
</table>

Financial and other information about the Dave Thomas Foundation for Adoption (DTFA) is available online at DTFA.org or by calling 1-800-332-4483. West Virginia residents may obtain a summary of the registration and financial document information filed with the West Virginia Department of State at P.O. Box 1163, 1163 Richmond, VA 23218. Washington: From the Secretary of State’s Office, P.O. Box 40682, Olympia, WA 98504-4068. Pennsylvania Department of State by calling toll-free, within Pennsylvania, 1-800-732-0999. Virginia: From the State Office of Consumer Affairs in the Department of Agriculture and Consumer Affairs, P.O. Box 1683, Richmond, VA 23218. Financial information about this organization that were dedicated to the charitable purpose may be obtained from the attorney general of the state of New Jersey by calling 1-609-292-6058 or visiting the Charities Bureau, 120 Broadway, New York, NY 10271. North Carolina: Information filed with the Attorney General’s Office concerning this charitable solicitation and the percentage of contributions received by the charity during the last reporting period may be obtained from the attorney general of the state of North Carolina by calling 1-607-2214 (outside of North Carolina). Pennsylvania: The official registration and financial information of DTFA may be obtained from the Pennsylvania Office of Charities by calling toll-free, within Pennsylvania, 1-800-732-0999. Oregon: From the Secretary of State, Business Services Division, 1626 State St., Salem, OR 97310. Virginia: A copy of the registration and financial information for the Virginia Subscriber may be obtained from the Virginia Division of Consumer Affairs, P.O. Box 1163, Richmond, VA 23218. Washington: Financial Institutions Division of the Department of Revenue, 1104 Polk St., Ste. 410, P.O. Box 40682, Olympia, WA 98504-4068. Montana: The filing of this certificate of registration does not imply endorsement by the state. Maryland: To obtain information about this organization for the cost of postage and copying, from the Maryland Attorney General Charities Bureau, 120 Broadway, New York, NY 10271. Maryland: For the cost of postage and copying, from the Secretary of State. Michigan: DTFA’s registered number with the Department of State, Consumers and Agriculture is 25161.57. Missouri: DTFA’s registered number with the Attorney General is 2018-05-068. Montana: The official registration and financial information of this charitable organization may be obtained from the Department of Public Welfare, 2202 Kalispel St., Helena, MT 59601. Indiana: The official registration and financial information may be obtained from the Indiana Department of State (Office of Charities) by calling 1-800-382-4881. Oregon: Information about this organization can be obtained by contacting the Oregon Secretary of State’s Charities Division by calling 1-800-752-7607. Arizona: The filing of this certificate of registration does not imply endorsement by the state. Montana: The filing of this certificate of registration does not imply endorsement by the state. Missouri: The filing of this certificate of registration does not imply endorsement by the state.
Every child deserves a safe, loving and permanent family.

No child should linger in foster care or leave the system at age 18 or 21 without a permanent family of their own.

Every child is adoptable.